TOURISM IRELAND CLG
213th MEETING OF THE BOARD OF DIRECTORS
HELD ON MICROSOFT TEAMS
TUESDAY, 21st July 2026, 10.00 – 12.00

IN ATTENDANCE:

Christopher Brooke (Chairman)	Paul Gallagher
Karen Sugrue Hennessy (Vice-Chair)	Laura McCorry
Ruth Andrews	Stephen McNally
Des Annett	Pat O'Leary
Harry Connolly	Kathryn Thomson
Barry Flanagan	Katy Best

PRESENT:

Alice Mansergh	Chief Executive Officer
Michael Wickham Moriarty	Company Secretary
Conor Colclough	EY-Parthenon Ireland
Róisín McTague	Corporate Communications Senior Executive

1. APOLOGIES

   No apologies were received.

2. NOTICE AND QUORUM

   2.1 It was resolved that Mr Christopher Brooke be appointed chair for the duration of the meeting (the Chair). It was noted that a quorum was present and that the meeting was otherwise duly convened in accordance with the Constitution of the Company to transact business and that all directors entitled to attend and vote at the meeting had received due notice thereof and of the nature of the business to be conducted.

   2.2 It was further noted that all the directors present were, pursuant to the Constitution of the Company, entitled to vote and be counted in the quorum.

   2.3 The meeting proceeded to business.

3. DECLARATION OF INTERESTS

   In accordance with Section 231 of the Companies Act 2014 those directors present each declared that they had no interest in the business to be transacted at the meeting which would preclude them from participating in the meeting and forming part of the necessary quorum.

4. SECTION 819 AND PART 14, CHAPTER 4 OF THE COMPANIES ACT 2014

   The Chair informed the meeting that no person who is the subject of a declaration, order or deemed order for disqualification or restriction under the Companies Act 2014 including Part 14, Chapter 3 and 4 is appointed or acts in any way, directly or indirectly, as a Director or secretary of the Company and the Directors had not received any notice under the Companies Act 2014 including Part 14, Chapter 5, regarding a disqualification undertaking.

5. MINUTES OF PREVIOUS BOARD MEETING ON THURSDAY 18th JUNE 2026

   The minutes of the previous meeting on 18th June 2026 were approved, and it was agreed that they would be uploaded to Tourism Ireland's corporate website.

   ACTION: Michael Wickham Moriarty

6. OCR

   The Board discussed and analysed the work-in-progress findings and recommendations of the Organisational Capacity Review based on the work of the Executive overseen by the OCR project board. The Board agreed for the Executive to engage with the sponsor departments and NSMC on the OCR findings and recommendations.

   The Board gave feedback on the detail of the presentation. It was agreed that the Executive would incorporate the agreed actions to the proposal and share updated OCR material with the Board for approval, before these are presented to NSMC.

   ACTION: Alice Mansergh / Michael Wickham Moriarty

   Conor Colclough left the meeting.

7. MATTERS ARISING

   The Board noted that the matters arising from the meeting of 18th June 2026 had been progressed. The Board noted its appreciation for cover notes and executive summary of papers and it was agreed these would be applied across agenda items going forward. The Board noted upcoming learning opportunities and agreed to share feedback on Board meeting dates for 2027.

   ACTION: Michael Wickham Moriarty

8. SECRETARIAT MATTERS

   8.1 Revisions to Bank Accounts

   The Board approved the addition of Michael Wickham Moriarty as an account signatory, relevant to his role, to the required bank accounts.

   ACTION: Michael Wickham Moriarty / Tom Noone

   8.2 Market Operations

The Board confirmed Michael Wickham's authority to act as legal representative in market offices, where requested or appropriate, in line with his duties as Company Secretary.

ACTION: Michael Wickham Moriarty / Tom Noone

9. MEETING WITHOUT THE EXECUTIVE PRESENT

   No actions arose from the discussion.

10. DATE OF NEXT MEETING

    The next meeting is scheduled for Thursday, 17th September 2026 in Galway.

The meeting concluded at 12.38.

Signed: _____

CHRISTOPHER BROOKE - CHAIR